

Biography: Professor Lawrence Loh

Prof Lawrence Loh is Director, Centre for Governance and Sustainability (CGS) at NUS Business School, National University of Singapore where he is Professor in Practice of Strategy and Policy. He is also Visiting Professor at Wealth Management Institute in Singapore as well as Adjunct Professor at Airlangga University in Indonesia.

Prof Loh received a PhD in Management from the Massachusetts Institute of Technology (MIT). His thesis on technology governance was awarded global first prize in the worldwide doctoral competition in the field of management information systems. While at MIT, he completed the doctoral general examinations in strategy and policy and the doctoral qualifying examinations in finance and economics.

At CGS, Prof Loh leads key governance and sustainability initiatives for Asia-Pacific, ASEAN and Singapore. In governance, he steers the Singapore Governance and Transparency Index and ASEAN Corporate Governance Scorecard. He also heads studies on business integrity and leadership diversity. In the domain of Environment, Social and Governance (ESG), Prof Loh leads the Knowledge Partner team at CGS for the Sustainability Impact Awards. He directs the CGS initiative that is commissioned by the Singapore Exchange to conduct sustainability assessments of all listed companies on the Exchange. Prof Loh heads the ASEAN sustainability reporting initiative covering 6 countries and steers the Asia-Pacific sustainability reporting assessment covering 14 jurisdictions. He was lead investigator on a study in sustainable banking for all listed banks in ASEAN. He spearheads a project on climate reporting in ASEAN as well as another on nature and biodiversity reporting in Asia Pacific. Prof Loh serves as judge for many sustainability awards across Asia and Singapore.

Prof Loh was lead consultant for technology and innovation manpower studies that were commissioned by the Singapore government. He was chief facilitator for Singapore's National Technology Plan and served on the Think Tank for Science and Technology. Prof Loh consulted for Fortune 500 companies and international organizations in technology policy. Prof Loh has delivered executive development programs in sustainability and strategic management for leading clients and institutions across Asia, ASEAN and Singapore.

Prof Loh is a regular commentator on business and policy issues for leading global media such as AFP, BBC, Bloomberg, China Central Television, China Daily, China Global Television Network, CNBC, CNN, Deal Street Asia, Eco-Business, Economist, Financial Times, Forbes, Jakarta Post, NetEase, Nikkei Asia, People's Daily, South China Morning Post, Tech in Asia, The Washington Post, Xinhua, Yahoo Finance as well as Singapore media such as Berita Harian, CNA, Lianhe Zaobao, Singapore Business Review, The Business Times, The Edge Singapore, The New Paper, The Straits Times and TODAY. Prof Loh has a citation and commentary count of some 500 per year, including numerous front-page headlines.

Prof Loh is a multi-time winner of the NUS Annual Teaching Excellence Award and the NUS Business School Teaching Excellence Award. Winning the university-level award for three times, his name has been placed on the Honour Roll for excellent teaching.

(As at July 15, 2024)

Curriculum Vitae

Lawrence Loh

Director, Centre for Governance and Sustainability
Professor in Practice of Strategy and Policy
NUS Business School
National University of Singapore



Education

- PhD in Management, Massachusetts Institute of Technology, USA, 1993
(The doctoral thesis on information technology governance received the global top prize of Doctoral Dissertation Award at the International Conference on Information Systems in the field of Management Information Systems)
- BBA (Hons), National University of Singapore, Singapore, 1985
(One of two first-class honors in cohort of about 300 – the honors thesis addressed a vehicle routing problem in the field of Operations Research)

Academic Appointments

- Professor in Practice of Strategy and Policy, NUS Business School, National University of Singapore, 2021 – Present
- Director, Centre for Governance and Sustainability, NUS Business School, National University of Singapore, 2021 – Present
- Deputy Head, Department of Strategy and Policy, NUS Business School, National University of Singapore, 2012 – 2019, 2023 – Present
- Visiting Professor, Wealth Management Institute, Singapore, 2022 – Present
- Adjunct Professor, Faculty of Economics and Business, Airlangga University, Indonesia, 2024 – Present
- Member, Academic Council, Global FinTech Institute, 2024 – Present
- Chair, ESG Taskforce for Sustainability Course, National University of Singapore, 2023 – Present
- Member, NUS Sustainability CONNECT 2023 Organising Committee, National University of Singapore, 2023 – Present
- Core Member, Future of Capitalism, Shizenkan University and IESE Business School, 2023 - Present
- Chair, ESG Taskforce for Sustainability Curriculum, NUS Business School, National University of Singapore, 2022 – 2023
- Director, Centre for Governance, Institutions and Organisations, NUS Business School, National University of Singapore, 2015 - 2021
- Professor and Vice President for Academic Affairs, Al Ghurair University, Dubai, United Arab Emirates, 2009 – 2011
- Member, Advisory Board, American Center for Education, 2021 – Present
- Member, Program Advisory Committee, School of Business, Singapore University of Social Sciences, 2020 – Present
- Member, School Advisory Committee, Meridian Junior College, 2006 – 2007
- Vice President (University and Global Relations), National University of Singapore, 2004 - 2007
- Associate President, National University of Singapore, 2002 - 2004
- Resident Fellow, Kent Ridge Hall, National University of Singapore, 1994 - 2003

- Associate Vice President, National University of Singapore, 2001 - 2002
- Director of Corporate Communications, National University of Singapore, 2000 - 2001
- Special Assistant to Vice-Chancellor, National University of Singapore, 2000 - 2001
- Special Assistant to Deputy Vice-Chancellor, National University of Singapore, 1999 - 2000
- Deputy Director and Head, Quality Planning, Office of Quality Management, National University of Singapore, 1999
- Vice-Dean, Faculty of Business Administration, National University of Singapore, 1996 - 1998
- Director, Productivity and Quality Research Centre, National University of Singapore, 1994 - 1996
- Sub-Dean, Faculty of Business Administration, National University of Singapore, 1993 - 1996
- Deputy Director, Centre for Management of Technology, National University of Singapore, 1993 - 1994
- Post-Doctoral Fellow, Sloan School of Management, Massachusetts Institute of Technology, 1993
- Research Associate and Teaching Assistant, Sloan School of Management, Massachusetts Institute of Technology, 1990 - 1993

Academic Teaching Courses

- ESG Strategies and Corporate Governance
- Sustainability Strategy
- Strategic Sustainability
- Governance and Sustainable Business
- Corporate Governance, Sustainability and Ethics
- Strategic Management
- Global Strategic Management
- Asian Business Environments
- Field Service Project
- Management Practicum

Editorial Appointments

- Guest Editor, Special Issue on “Innovation Management, Competition Strategies and Corporate Sustainability”, Sustainability, 2023 – Present
- Editor, WMI Impact: The Family Office Journal, Wealth Management Institute, Singapore, 2022 – 2023
- Guest Editor, Special Issue on “Sustainability in Corporate Governance and Strategic Management”, Sustainability, 2018 – 2022
- Chief Editor, Asian Case Research Journal, 2019 – 2020

Professional Appointments

- Judge and Knowledge Partner, The Business Times-UOB Sustainability Impact Awards, 2023 – Present
- Member, Technical Advisory Panel, SMRT Corporation, 2023 – Present
- Member, United Nations Principles for Responsible Management Education Taskforce, NUS Business School, National University of Singapore, 2023 – Present
- Member, Working Group on Governance of Organisations / National Mirror Working Group on ISO/TC 309, 2023 – Present
- Consultant and Knowledge Partner, Orchard Road Business Association, 2023 – Present
- Director, ESG Business Institute, 2022 – Present

- Singapore Expert, Technical Committee on Enabling Processes for ISO/TC 309 Governance of Organizations, 2022 – Present
- Fellow, Singapore Institute of Directors, 2017 – Present
- Member, Council Committee for Business Development, Singapore Accreditation Council, 2018 – Present
- Member, Corporate Governance and Risk Management Committee, Institute of Singapore Chartered Accountants, 2020 – Present
- Member, Advisory Board, SinoAgro Group, 2023 – Present
- Member, Advisory Board, Dongman Agro, 2020 – 2023
- Advisor, Asia China Education and Culture Association, 2019 – Present
- Training Partner, Global Compact Network Singapore, 2023
- Member, Sustainability Reporting Advisory Committee, Accounting and Corporate Regulatory Authority and Singapore Exchange Regulation Company, 2022 – 2024
- Member, Corporate Governance Watch List Sub-Committee, Securities Investors Association (Singapore), 2023 – 2024
- Chair, International Organizing Committee, Global ESG Forum, International ESG Association, Singapore, 2023
- Advisor, Singapore Corporate Governance Award Committee, Singapore Corporate Sustainability Award Committee and Most Transparent Company Award Committee, Securities Investors Association (Singapore), 2014 – Present
- Executive Committee Member, China-ASEAN Expo – China ASEAN Alliance of Universities for Electronics Information Innovation cum ASEAN University President Forum, September 2021
- Judge, Asia's Top Sustainability Superwomen, CSRWorks, 2018 – 2022
- Judge, Best Investor Relations Award, Singapore Corporate Awards, Institute of Singapore Chartered Accountants, Singapore Institute of Directors and The Business Times, 2019 – Present
- Judge, Singapore Exchange – National University of Singapore Sustainability Case Competition, 2018, 2021, 2022, 2023, 2024
- Judge, Sustainable Business Awards, Global Initiatives, 2021
- Judge, The Peak Power List 2020: Corporate Sustainability Champions, 2020
- Judge, Final Competition – Strategy for Business, Singapore University of Social Sciences, 2020
- Consultant, Sagawa Development, 2020
- Member, Strategic Advisory Group, Trillia Networks, 2019 – 2020
- Governance Advisor, Blackbox Foundation, 2019 – 2020
- Blockchain Advisor, Arcadier, 2018 – 2019
- Member, Program Committee, 7th Asia Innovation and Entrepreneurship Association – National Bureau of Economic Research Conference on Innovation and Entrepreneurship, NUS Business School, 2019
- Member, Internal Audit Advisory Council, Singapore Accountancy Commission, 2017 – 2019
- Member, Green Finance Working Group, Singapore Institute of International Affairs, 2017
- Judge for Asia Sustainability Reporting Awards by CSRWorks; Singapore Apex Corporate Sustainability Awards by Global Compact Network Singapore; Singapore Sustainability Reporting Awards by Singapore Institute of Directors; and Sustainability Awards by Securities Investors Association (Singapore), 2017
- Co-Founder, Sustainability Consortium for Professionals and Educators (SCOPE), ASEAN CSR Network and Centre for Governance, Institutions and Organisations, NUS Business School, 2016 – 2019
- Member, ASEAN Corporate Governance Scorecard Committee and Corporate Governance Assessments Committee, Singapore Institute of Directors, 2014 – 2020
- Member, Board of Governors, Singapore International Foundation, 2006 – 2007
- Secretary General, Association of Pacific Rim Universities, 2002 – 2007

- Chairman, S3 University Alliance, 2005 – 2006
- Managing Director and Founder, Board of Directors, Centre for Testing and Assessment Pte Ltd, 2000 – 2007
- Deputy Director of Higher Education, Head of Universities Branch, Ministry of Education, 1997 – 1999
- Consultant for Accenture (US); IBM (US); Asian Productivity Organization (Japan); Agency for Science, Technology and Research; Infocomm Development Authority; Standards, Productivity and Innovation Board – 1991 - 2000
- Executive Trainer and Facilitator in strategy, governance and sustainability for various multinationals and organizations across Americas, Asia, Australasia and Europe – Present

Awards

- NUS Honour Roll, 2025 – 2029
- NUS Annual Teaching Excellence Award, 2022, 2023, 2024
- NUS Business School Teaching Excellence Award, 2019, 2020, 2022, 2023, 2024
- Public Administration Medal (Bronze), National Day Award, 2000
- Doctoral Dissertation Award (Top Prize), International Conference on Information Systems, 1993
- NUS Graduate Scholarship, 1987-1993
- Public Service Commission Scholarship 1981-1985
- People's Association Scholarship 1978-1979
- Scout Scholarship 1975-1977
- Moral Uplifting Society Scholarship 1970-1977

Publication List (2016 to Present)

Journal Papers

- Xu K., Loh L., Liang L. and Mei R., "Research on the Impact of Industrial Innovation Determinants in China", *Technology Analysis and Strategic Management*, April 2024
- Shi Z., Loh L., Wu H. and Han D., "Smarter and Cleaner: How Does Energy Digitalization Affect Carbon Productivity?" *Energy Strategy Reviews*, Vol 52, March 2024
- Chong T. and Loh L., "Innovating ESG Integration as Sustainable Strategy: ESG Transparency and Firm Valuation in the Palm Oil Sector", *Sustainability*, 2023, 15(22)
- Xu K., Loh L., Mei R. and Liang L., "The Relationship Between Sustainable Innovation Efficiency and Economic Growth in China", *Technology Analysis and Strategic Management*, July 2023
- Widz M. and Loh L., "Practical Insights on Philanthropy for Single Family Offices", *WMI Impact: The Family Office Journal*, February 2023
- Xu K., Loh L., Liang L. and Mei R., "Heterogeneous Effects of Influencing Factors on Innovation Performance: Evidence from European Union Countries", *Technology Analysis and Strategic Management*, January 2023
- Widz M. and Loh L., "From Business Families to Complex Family Wealth Systems: Perspectives and Practices", *WMI Impact: The Family Office Journal*, January 2023
- Widz M. and Loh L., "The Fundamental Challenge for Family Office: Impact and Owners' Identity", *WMI Impact: The Family Office Journal*, October 2022
- Huang J., Liao Y., Lin B. and Loh L., "Supporter or Supervisor? The Role of Chief Financial Officers in Corporate Innovation", *Sustainability*, 2022, 14(15)
- Loh L. and Soon S., "Net Zero: Most Important Balance Sheet of This Sustainability Era", *ISCA Journal*, August 2022

- Sun X., Loh L., and Chen Z., “Exploring the Effect of Digital Economy and Technological Innovation on PM2.5 Pollution: Evidence from 281 Chinese Prefecture-Level Cities”, *Frontiers in Environmental Science*, August 2022
- Loh L., Nguyen T.T. and Singh A., “The Impact of Leadership Diversity on Firm Performance in Singapore”, *Sustainability*, 2022, 14(10)
- Loh L., “Boardroom Matters: Integrating Sustainability into Corporate Governance”, *SID Directors Bulletin*, Quarter 1, 2022
- Loh L. and Yock Y., “An Assessment of Early Adopters of TCFD Disclosures: The Singapore Perspective”, *International Journal of Environmental Sciences and Natural Resources*, Volume 29, Issue 1, October 2021
- Deng C., Yang J., Loh L. and Mu T., “Exploring the Antecedents and Consequences of Effectuation in NPD: The Moderating Role of Firm Size”, *Technology Analysis and Strategic Management*, May 2021
- Loh L., “Positive Corporate Governance: A New Stewardship Approach for the Next Era”, *Director Today*, March 2021
- Zhuang L., Loh L. and Zheng M., “Can Family Members’ Involvement Improve Technological Innovation? Empirical Study Based on Chinese Family-Owned Enterprises”, *Sustainability*, 2020, 12(24)
- Loh L. and Tan S., “Impact of Sustainability on Brand Value: An Examination of 100 Leading Brands in Singapore”, *Sustainability*, 2020, 12(18)
- Zhang Q., Loh L. and Wu W., “How do Environmental, Social and Governance Initiatives Affect Innovative Performance for Corporate Sustainability?” *Sustainability*, 2020, 12(8)
- Xu K., Loh L. and Chen Q., “Sustainable Innovation Governance: An Analysis of Regional Innovation with a Super Efficiency Slack-Based Measure Model”, *Sustainability*, 2020, 12(7)
- Sun X., Loh L. and Chen Z., “Effect of Market Fragmentation on Ecological Efficiency: Evidence from Environmental Pollution in China”, *Environmental Science and Pollution Research*, December 2019
- Sun X., Loh L., Chen Z. and Zhou X., “Factor Price Distortion and Ecological Efficiency: The Role of Institutional Quality”, *Environmental Science and Pollution Research*, December 2019
- Sun X. and Loh L., “Sustainability Governance in China: An Analysis of Regional Ecological Efficiency”, *Sustainability*, 2019, 11(7)
- Hu M. and Loh L., “Board Governance and Sustainability Disclosure: A Cross-Sectional Study of Singapore-Listed Companies”, *Sustainability*, 2018, 10(7)
- Loh L. and Nguyen M.H., “Board Diversity and Business Performance in Singapore-Listed Companies: The Role of Corporate Governance”, *Research Journal of Social Science and Management*, 2018, 7(10)
- Loh L., Thomas T. and Wang Y., “Sustainability Reporting and Firm Value: Evidence from Singapore-Listed Companies”, *Sustainability*, 2017, 9(11)
- Loh L., “Sustainability Across ASEAN”, *SID Directors Bulletin*, Quarter 3, 2017

Books

- Loh L. (ed.), *Cases in Sustainability: Strategy Perspectives and Applications*, Centre for Governance and Sustainability, NUS Business School, January 2024

Chapters in Books

- Loh L., “For Whom Shall Board Govern?” in *Boardroom Matters: Governance for Good - 25th Anniversary Edition*, Write Editions, Singapore, 2024
- Loh L., “Unboxing Corporate Governance: Three Fabled Tests for a Better Code”, in *Boardroom Matters IV: The Evolving Role and Expectations of Boards*, Write Editions, Singapore, 2023

- Loh L., “A Governance Code for the Future Economy”, in *Boardroom Matters IV: The Evolving Role and Expectations of Boards*, Write Editions, Singapore, 2023
- Loh L., “Crossing the Governance Chasm: From Assessment to Performance”, in *Boardroom Matters III: Towards Effective Boards*, Write Editions, Singapore, 2017
- Loh L., “For Whom Shall Boards Govern?” in *Boardroom Matters III: Towards Effective Boards*, Write Editions, Singapore, 2017

Monographs and Technical Reports

- Wong G., Loh L., Zain S. and San B., *Accelerating Donor-Advised Funds for Philanthropic Impact in Singapore and Asia*, Wealth Management Institute, May 2024
- Loh L., Wong G. and San B., *Climate Transition Plans: Enabling Family Offices to Translate Climate Ambition into Action*, Wealth Management Institute, 2023
- Loh L., Nguyen T.T. and Singh A., *Corporate Governance Highlights 2023: Upholding ESG With Strong Governance*, CPA Australia, Centre for Governance and Sustainability, NUS Business School and Singapore Institute of Directors, December 2023
- Loh L. and Tang M., *Sustainability Reporting Review 2023*, Singapore Exchange and Centre for Governance and Sustainability, NUS Business School, November 2023
- Loh L., Cheong J.Q., Lin B.Z., Lim N.K-L., Tang X.Y., Thia J.Y., *Carbon Management in Asia Pacific*, Centre for Governance and Sustainability, NUS Business School, November 2023
- Loh L., Jiang P., Lin X., Kamaludeen N., Sun C. and Wang Y., *Renewable Energy and Storage Solution Landscape Study in APAC*, Centre for Governance and Sustainability, NUS Business School, November 2023
- Loh L., Yock Y. and Lee J., *Promoting Best Practices in Online Marketing: An Examination of Greenwashing in Singapore*, Centre for Governance and Sustainability, NUS Business School, November 2023
- Fang E. and Loh L., *Sustainability Counts II: State of Sustainability Reporting in Asia Pacific*. PricewaterhouseCoopers and Centre for Governance and Sustainability, NUS Business School, June 2023
- Chong T. and Loh L., *ESG Transparency and Firm Valuation in the Palm Oil Sector*, Centre for Governance and Sustainability, NUS Business School, June 2023
- Lee W.E. and Loh L., *The Path to Sustainable Banking in the Palm Oil Industry: Advancing the Circular Economy Through Financing and Engagement*, Centre for Governance and Sustainability, NUS Business School, June 2023
- Wong G., Loh L. and San B., *Design Your Giving to Maximise Your Impact: A Starter Guide to Catalytic Giving for Sustainable Futures*, Wealth Management Institute, June 2023
- Widz M., Loh L. and San B., *Design Your Giving to Maximise Your Impact: A Blueprint to Design Your Giving*, Wealth Management Institute, March 2023
- Loh L., Nguyen T.T. and Singh A., *Corporate Governance Highlights 2022: Driving Sustainability Through Governance*, CPA Australia, Centre for Governance and Sustainability, NUS Business School and Singapore Institute of Directors, December 2022
- Siddiqi L., Loh L. and Tan S., *Nature-related Reporting in Asia-Pacific Corporations: State of Readiness*, Centre for Governance and Sustainability, NUS Business School, November 2022
- Loh L., Chee Z., Nguyen T.T., Singh A. and Thoi V., *Corporate Disclosures on Business Integrity in ASEAN 2022*, Securities Investors Association (Singapore); Centre for Governance and Sustainability, NUS Business School; and ASEAN CSR Network, November 2022
- Adigue A.G., Loh L. and Yock Y., *Climate Reporting in ASEAN: State of Corporate Practices*. Global Reporting Initiative, ASEAN Regional Hub and Centre for Governance and Sustainability, NUS Business School, July 2022

- Fang E. and Loh L., *Sustainability Counts: Understanding Sustainability Reporting Requirements across Asia Pacific and Insights on the Journey to Date*. PricewaterhouseCoopers and Centre for Governance and Sustainability, NUS Business School, May 2022
- Loh L. and Quek Q.W., *Capitalising on Quality Sustainability Reporting: Study of Waste Disclosures on the Food and Beverage Sector in Singapore*, Centre for Governance and Sustainability, NUS Business School, April 2022
- Loh L., Nguyen T.T. and Singh A., *Leadership Diversity and Firm Performance*, EDGE Strategy, Centre for Governance and Sustainability, NUS Business School and Connecting the Dots, February 2022
- Loh L. and Chee Z., *Corporate Governance Highlights 2021: Corporate Governance Beyond the Pandemic: Consolidating Progress*, CPA Australia, Centre for Governance and Sustainability, NUS Business School and Singapore Institute of Directors, December 2021
- Loh L. and Yock Y., *Climate Change Reporting in Singapore-listed Companies: An Assessment of Early Adopters of Task Force on Climate-related Financial Disclosures*, Centre for Governance and Sustainability, NUS Business School, August 2021
- Loh L. and Tang M., *Sustainability Reporting Review 2021*, Singapore Exchange and Centre for Governance and Sustainability, NUS Business School, May 2021
- Tang M., Fok C., Forcellati C. and Loh L., *Perspectives of Financial Institutions on Sustainability Disclosures*, Singapore Exchange, KPMG and Centre for Governance and Sustainability, NUS Business School, April 2021
- Loh H.M.P., Loh, L. and Tan W.N., *Historical Underpinnings of Corporate Governance: A Qing Perspective*, Centre for Governance and Sustainability, NUS Business School, March 2021
- Loh L., Cui T., Chang M.G.W., Sim J.Y. and Tan K.K.W., *Reconsidering 'Social' Elements of ESG Sustainability Frameworks in a Post-Pandemic Singapore*, Centre for Governance and Sustainability, NUS Business School, February 2021
- Loh L. and Singh A., *Corporate Sustainability Reporting in ASEAN Countries*, ASEAN CSR Network and Centre for Governance and Sustainability, NUS Business School, December 2020
- Loh L. and Chee Z., *Corporate Governance Highlights 2020: Strengthening Governance in a High-Risk Era*, CPA Australia, Centre for Governance, Institutions and Organisations, NUS Business School and Singapore Institute of Directors, December 2020
- Loh L., Thomas T., See A. and Thoi V., *Sustainable Consumption and Production: Baseline Research for ASEAN*, Hanns Seidel Foundation; ASEAN CSR Network; and Centre for Governance, Institutions and Organisations, NUS Business School, November 2020
- Loh L., Thoi V. and Mahajan S., *Workplace Diversity in Singapore Listed Companies*, Centre for Governance, Institutions and Organisations, NUS Business School, October 2020
- Loh L., Pan H. and Thomas T., *Corporate Disclosures on Business Integrity in ASEAN*, Securities Investors Association (Singapore); Centre for Governance, Institutions and Organisations, NUS Business School; and ASEAN CSR Network, October 2020
- Loh L. and Chee Z., *Corporate Governance Highlights 2019: Gaining Momentum, Sustaining Progress*, CPA Australia, Centre for Governance, Institutions and Organisations, NUS Business School and Singapore Institute of Directors, December 2019
- Loh L. and Tang M., *Sustainability Reporting: Progress and Challenges*, Singapore Exchange and Centre for Governance, Institutions and Organisations, NUS Business School, December 2019
- Loh L., Lou J., Muhammad I., Chiu A. and Teo K.Y., *Corporate Governance Highlights 2018: Poising for the Next Phase of Advancement*, CPA Australia, Centre for Governance, Institutions and Organisations, NUS Business School and Singapore Institute of Directors, December 2018
- Philp K., Stampe J., Tan N., Lee S.P., Loh L. and Wynn R., *Sustainable Banking in ASEAN: Update 2018*, WWF – World Wide Fund for Nature, 2018
- Loh L., Nguyen T.P.T., Lee S.P. and Thomas T., *Corporate Disclosure on Business Integrity in ASEAN*, ASEAN CSR Network, August 2018

- Stampe J., Loh L., Batenkova A., Santetti, F., Tan N. and Wang Y., *Sustainable Banking in ASEAN: Addressing ASEAN's Forests, Landscapes, Climate, Water, Societies*, WWF – World Wide Fund for Nature, 2017
- Loh L., Muhammad I., Nguyen H. and Wong N., *Corporate Governance Highlights 2017: Strengthening Singapore's Corporate Governance Ecosystem*, CPA Australia, Centre for Governance, Institutions and Organisations, NUS Business School and Singapore Institute of Directors, November 2017
- Loh L., "The Haze in Southeast Asia: Economic Causes, Consequences and Recommendations", Report for NUS Office of Deputy President (Research & Technology), National University of Singapore, 2016

Conferences and Forums

- Loh L., "Enhancing Sustainability Disclosures in a Dynamic World: Challenges in Asia Pacific" GRI ASEAN Reporters Webinar, June 27, 2024
- Loh L., "Evolving Landscape from CSR to Sustainability", Corporate Impact Network, CapitaLand, June 13, 2024
- Loh L., "Enhancing Sustainability Disclosures in a Dynamic World: State of Practice in Asia Pacific", GRI Cafe, June 7, 2024
- Loh P., Loh L., Lee J., Soon S. and Huang M., "Nature-Related Practices and Strategies in Asia Pacific", France-Singapore Forum on Nature in the City, May 15, 2024
- Loh L., "Sustainability Reporting Review 2023: Research Findings", SGX Sustainability Reporting Review Forum 2023, Singapore Exchange and Centre for Governance and Sustainability, NUS Business School, November 23, 2023
- Loh L. "Climate Finance for a Better World: Future Roles of Asia and China", Pearl Bay International Climate Investment and Financing, November 8, 2023
- Min G., Jiang X., Loh L. and Jiang X. "Constraint or Incentive? Performance Shortfalls and New Industry Entry of State-owned Enterprises", Academy of Management Proceedings 2023 (1), 12152
- Loh L., "Upholding ESG with Strong Governance: Findings of the Singapore Governance and Transparency Index 2023", Singapore Governance and Transparency Forum, August 2, 2023
- Loh L., "Sustainability Counts II: State of Sustainability Reporting in Asia Pacific", PricewaterhouseCoopers Webinar, July 19, 2023
- Loh L., "ESG Best Practices: Understanding ESG Certification and Its Implications for Business", Young Presidents' Organization – Leastari Sea Integrated, June 28, 2023
- Loh L., "ESG Strategy: State of Practices in Asia Pacific", Global ESG Forum, Singapore, June 27, 2023
- Fang E.L. and Loh L., "Accelerating Trust and Transparency in a World on Fire", Ecosperity Week, June 6, 2023
- Loh L., "Developing Sustainability for Orchard Road", Orchard Road Business Association ESG Forum, June 5, 2023
- Loh L., "Advancing Responsible Business Conduct", Public Sector Internal Audit 2023 Conference, Institute of Internal Auditors, April 20, 2023
- Loh L., "Implications, Challenges and Benefits of a Harmonized Sustainability Reporting Landscape", SGX Sustainability Reporting Learning Series, GRI, March 7, 2023
- Loh L., "Boards and ESG: Action Your Aspiration and Enhance Accountability", Centre for Corporate Governance and Citizenship, Indian Institute of Management – Bangalore and Centre for Governance and Sustainability, NUS Business School, March 6, 2023
- Loh L., "Does Diversity Enhance Performance?" Corporate Governance Conference and Forum, Securities Investors Association (Singapore), October 12, 2022

- Loh L., “Business Integrity Report 2022”, Corporate Governance Conference and Forum, Securities Investors Association (Singapore), October 11, 2022
- Loh L., “Best Practices in Sustainability Governance and Strategy from Case of Climate Reporting”, 9th Hong Leong-CDL Group Sustainability Forum, October 4, 2022
- Loh L., “Enhancing Corporate Governance: From the Lens of Gender Diversity and Inclusion”, Institute of Singapore Chartered Accountants Mini Conference Series, September 14, 2022
- Loh L., “Leadership Diversity in Singapore: An Overview”, Institute of Singapore Chartered Accountants Mini Conference Series, September 14, 2022
- Loh L., “Driving Sustainability Through Governance: Findings on the Singapore Governance and Transparency Index (SGTI) 2022”, Singapore Governance and Transparency Forum, August 3, 2022
- Loh L., “Climate Reporting in ASEAN: State of Corporate Practices”, Launch Event, Global Reporting Initiative, ASEAN Regional Hub and Centre for Governance and Sustainability, NUS Business School, July 19, 2022
- Loh L., “ESG Investing Outlook Amid Market Turmoil”, Lianhe Zaobao Forum on ESG Investment, Singapore, July 16, 2022 (in Chinese)
- Loh L., “Digitisation of ESG”, ESG Summit, Trueventus, Kuala Lumpur, June 22, 2022
- Loh L., “Are Shareholders Responsible for Good Corporate Governance and Success of Listed Companies?”, SIAS Investor Forum, Securities Investors Association (Singapore), June 21, 2022
- Loh L., “Sustainability and ESG Beyond the Hypes and Hopes for Innovation”, Keynote Address, InnovFest 2022, Asia Tech X Singapore, June 2, 2022
- Loh L. and Yock Y., “Prospects and Perils in Greenwashing: Perspectives from Asia”, Webinar on Consumer Perceptions Regarding Environmental Claims, United Nations Conference on Trade and Development, May 31, 2022
- Loh L., “Sustainability Reporting for the Future: Findings from Asia Pacific Markets”, Webinar, PwC Singapore and Centre for Governance and Sustainability, NUS Business School, April 27, 2022
- Loh L., “Leadership Diversity and Firm Performance: Perspectives on Gender Dimension in Singapore”, Webinar on Gender Diversity and Firm Performance, Financial Women’s Association of Singapore, March 29, 2022
- Loh L., “Leadership Diversity and Firm Performance: A Study of Singapore-Listed Companies”, Webinar, EDGE Strategy, Centre for Governance and Sustainability, NUS Business School and Connecting the Dots, February 22, 2022
- Loh L. and Yock Y., “The New Sustainability Challenge for Directors: Perils and Prospects in Greenwashing”, Indian Institute of Corporate Affairs Power Talk Series, February 4, 2022
- Loh L., “Corporate Governance Performance of Singapore Exchange Listed Companies”, Global Reporting Initiative-Singapore Exchange Sustainability Reporting Webinar, January 27, 2022
- Loh L., “Spicing Up the G in ESG: A Recipe for Success”, Asia Sustainability Reporting Summit 2021, December 10, 2021
- Loh L., “Sustainability Disclosure Standards: State of Global and Asian Practices”, Temasek Foundation-Wealth Management Institute Environmental and Sustainable Finance Industry Forum, November 25, 2021
- Loh L., “Mainstreaming Sustainability: Takeaways for Infineon”, Keynote Address, OktoberTech Asia Pacific, October 27, 2021
- Loh L., “Corruption and Profiteering During Covid-19: The Challenge for Regulators”, SIAS Corporate Governance Workshop, Singapore Corporate Governance Week 2021, October 15, 2021
- Loh L., “Covid-19 and the Breakdown of the Shareholder-Centric Model: An Inflection Point for Corporate Governance?” SIAS Corporate Governance Workshop, Singapore Corporate Governance Week 2021, October 13, 2021

- Loh L., “Sustainability Mainstreamed into the Boardroom Agenda”, Keynote Address, 8th Hong Leong and CDL Group Annual Sustainability Forum, October 13, 2021
- Loh L., “Basic Sustainability for SMEs”, Sustainability Innovation Programme, United Overseas Bank – FinLab, October 1, 2021
- Loh L., “Transforming Companies to Sustainable Businesses – Sustainability: Making It Practical for SMEs”, Sustainability Innovation Programme, United Overseas Bank – FinLab, September 23, 2021
- Loh L. and Yock Y., “Greenwashing: Manifestations and Policy Implications”, Economics Roundtable on Sustainability, Competition and Consumer Protection, Economic Society of Singapore – Competition and Consumer Commission of Singapore, September 17, 2021
- Loh L., “China-ASEAN Sustainable Development Cooperation: A Big-Picture Framework”, China-ASEAN Expo: China-ASEAN Alliance of Universities For Electronics Information Innovation cum ASEAN University President Forum Conference, September 15, 2021
- Loh L., “ESG at the Core – Converging Different Perspectives”, Director’s Conference, Singapore Institute of Directors, September 9, 2021
- Loh L., “Sustainable University in the New Norm”, Government-Linked Universities Management Forum, Malaysia, September 8, 2021
- Loh L., “Sustainability in the Pandemic”, National Volunteer and Philanthropy Centre, August 25, 2021
- Loh L., “Impact of Sustainability on Brand Value: Evidence from Singapore’s Companies, ASEAN Next?” Brands For Good Emerging Stronger Webinar, August 13, 2021
- Loh L., “Corporate Governance Beyond the Pandemic: Findings on the Singapore Governance and Transparency Index (SGTI) 2021”, Singapore Governance and Transparency Forum, August 4, 2021
- Loh L., “The Future of Sustainability Reporting”, Webinar on The Challenges & Opportunities for SME Reporters, City Developments Limited, 26 July 2021
- Loh L. “Sustainability Reporting in ASEAN: Presentation of Studies by Centre for Governance and Sustainability (CGS), NUS Business School”, Joint Sustainable Finance Working Group of ASEAN Capital Markets Forum and ASEAN Working Committee on Capital Market Development, 13 July 2021
- Loh L., “Sustainability Reporting Review 2021: Presentation of Findings”, Singapore Exchange and Centre for Governance and Sustainability, NUS Business School, May 19, 2021
- Loh L., “How Accountants Can Drive Green Finance and Sustainability Reporting for a Better World: A Pre-Panel Landscape Survey”, ACCA Virtual Conference 2021, ACCA, May 18, 2021
- Lim J. and Loh L., “ASEAN Corporate Governance Scorecard Briefing: Are Singapore Companies Playing Catch Up? How Singapore Can Improve its Transparency and Scorecard Ranking?”, Singapore Institute of Directors and Centre for Governance and Sustainability, NUS Business School, May 11, 2021
- Loh L., “Corporate Governance in the Asia Context”, Global ESG Conference, J.P. Morgan, March 23, 2021
- Loh L., “Impact of Green Bonds to Nationally Determined Contributions under the Paris Agreement”, Heinrich Boll Stiftung and Carbon Care Asia, March 3, 2021
- Loh L., “Strategic Futuring for A Sustainable World: A Youth Perspective”, Aspiring Leaders for A Sustainable Future Programme, Furen International School, February 19, 2021
- Loh L., “Raising Brand Value by ESG Integration and Reporting”, 7th City Developments Limited and Hong Leong Group Sustainability Forum, Republic Plaza, Singapore, December 10, 2020
- Loh L., “Single Reporting Standard: Possibility or Pipedream?”, Asia Sustainability Reporting Summit, December 9, 2020
- Loh L., “Post-Covid Recovery: Corporate ESG and Sustainable Finance Tools”, CarbonCare Conference 2020, December 9, 2020

- Loh L., “Sustainability Task Force (STF) Roundtable on ESG Ratings and Data Providers”, International Organization of Securities Commissions, December 9, 2020
- Loh L., “Roundtable Discussion about Climate Risk and the Response in Asia-Pacific”, Climate Risk Asia Week, The Economist, December 4, 2020
- Loh L., “Measuring, Managing and Mitigating the Threat from Climate Change – Communicating the Message”, Climate Risk Asia Week, The Economist, November 30, 2020
- Loh L., “Investing for the Future – ESG and Sustainable Investing”, World Investor Week, Singapore Exchange, October 30, 2020
- Loh L., “The Link Between Corporate Governance and Business Integrity – Are Boards Doing Enough to Fight Corruption”, Securities Investors Association (Singapore) Corporate Governance Digital Symposium 2020, October 13, 2020
- Loh L., “Strong Institutions for Responsible Investing: Business Integrity in Asia and ASEAN”, NN Investment Partners Responsible Investing Summer Course for Investors, September 17, 2020
- Loh L., “Corporate Governance in an Era of Extreme Risk: Performances and Preparedness, Findings on the Singapore Governance and Transparency Index (SGTI) 2020”, Singapore Governance and Transparency Forum, August 4, 2020
- Loh L., “Using SDGs for Purpose-Led Business”, Global Reporting Initiative, South Asia Virtual Regional Summit 2020, July 27, 2020
- Loh L., “The New EU Taxonomy and Asian Financial Markets - Fostering Cross-Regional Cooperation on Sustainable Finance”, Konrad Adenauer Stiftung Webinar, July 7, 2020
- Loh L., “Sustainability Reporting in the Post-Covid World”, CSRWorks International Webinar, May 29, 2020
- Loh L., “The Pandemic Test – Has Governance Failed Us?”, NUS Business School Webinar on “Navigating the New Normal”, May 11, 2020
- Loh L., “The Board’s Role: Governance of Risk for a Resilient Enterprise”, Singapore Global Convention on Board Leadership & Risk Management, India Institute of Directors, January 16, 2020
- Loh L., “Way Forward for Corporate Governance Assessment: Reviewing the Singapore Governance and Transparency Index (SGTI)”, Corporate Governance & Regulatory Interest Group, Singapore International Chamber of Commerce, January 14, 2020
- Loh L., “Sustainability Reporting: Progress and Challenges”, Singapore Exchange Forum, December 4, 2019
- Loh L., “Is Mandatory Better in Asia? *How are Regulatory and Voluntary Frameworks Changing the Reporting Landscape in Asia?*”, Asia Sustainability Reporting Summit 2019, CSRWorks, Novotel Clarke Quay, Singapore, September 4, 2019
- Loh L., “Engaging the Board on ESG Disclosures”, Asia Sustainability Reporting Summit 2019, CSRWorks, Novotel Clarke Quay, Singapore, September 4, 2019
- Loh L., “The Declining Novelty of American Corporate Inventions”, 7th Asian Innovation and Entrepreneurship Association (AIEA) and National Bureau of Economic Research (NBER) Conference on Innovation and Entrepreneurship, August 18, 2020 [Discussant]
- Loh L., “The New Corporate Governance Landscape-Are We Ready? Findings on the Singapore Governance and Transparency Index (SGTI) 2019”, Singapore Governance and Transparency Forum, Singapore Exchange, Singapore, August 7, 2019
- Loh L., “Whither Sustainability: Challenges Stakeholder Communication for Corporate Giving”, Company of Good Fellowship: National Volunteer and Philanthropy Centre, The Red Box, Singapore, July 24, 2019
- Loh L., “Good Governance: A Cornerstone for Progressive Workplace Practices”, Thought Leadership Event, Global Compact Network Singapore, Singapore Business Federation, June 20, 2019
- Loh L., “Governance and Business Integrity”, Ethics Talk Series, NUS Business School Alumni, May 22, 2019

- Loh L., “The Future of Blockchain in Ecommerce”, ArcadierX Launch, November 28, 2018
- Loh L., “Sustainability Reporting in ASEAN and Singapore – Opportunities in an Era of Tension: Presentation of Findings”, Singapore Exchange, November 22, 2018
- Loh L., “CryptoGovernance – Blockchain as a Game Changer in Sustainability Development Goals”, ASEAN Summit 2018 – The Future for ASEAN Economy: Greening for Sustainable Growth, Suntec Singapore Convention and Exhibition Centre, Singapore, October 24, 2018
- Loh L., “Driving Business Performance Through Sustainability Reporting”, 5th Annual Sustainability Forum for City Developments Limited and Hong Leong Group, Republic Plaza, Singapore, October 22, 2018
- Loh L., “Producing Best-in-Class Reports”, Asia Sustainability Reporting Summit 2018, CSRWorks, Novotel Clarke Quay, Singapore, October 3, 2018
- Loh L., “Growing De-Equitisation and Delisting of Companies - Its Impact on Stakeholders”, Corporate Governance Conference, Securities Investors Association (Singapore), Mandarin Orchard, Singapore, September 24, 2018
- Loh L., “The Future of ICOs”, Blockchain Summit Singapore, Suntec Singapore Convention and Exhibition Centre, Singapore, August 28, 2018
- Loh L. and Thomas T., “Release of Study on Corporate Disclosure on Business Integrity in ASEAN”, ASEAN Responsible Business Forum, Concorde Hotel, Singapore August 27, 2018
- Loh L., “Findings on the Singapore Governance and Transparency Index (SGTI) 2018”, Singapore Governance and Transparency Forum, Marina Mandarin, Singapore, August 6, 2018
- Loh L., “Understanding Cryptocurrencies – Features and Risks of Investing in Cryptocurrencies”, Conference on Understanding Risks: Managing Your Money, Association of Banks Singapore, MoneySENSE (MAS) and Securities Investors Association (Singapore), Singapore Polytechnic Convention Centre, July 21, 2018
- Loh L., “SGX Fast Track – Incentives for Companies with Good Governance”, Securities Investors Association (Singapore), Singapore Exchange, July 16, 2018
- Loh L., “Resolving the Performance Puzzle of Board Gender Diversity”, Seminar, Diversity Action Committee, Singapore Exchange, June 29, 2018
- Loh L., “Anti-Corruption: Honour and Integrity in the Stewardship of Businesses”, Thought Leadership Panel, Global Compact Network Singapore, SBF Centre, Singapore, June 27, 2018
- Loh L., “ASEAN Corporate Governance Scorecard Country Report for Singapore 2018”, Launch of Women on Board: Making a Real Difference and the ASEAN Corporate Governance Scorecard 2018, Singapore Institute of Directors, Marina Mandarin, Singapore, April 3, 2018
- Loh L., “Cryptocurrency – What You Need to Know Before Investing in Cryptocurrencies”, Investor Forum, Securities Investors Association (Singapore), March 20, 2018
- Loh L., “Emerging Challenges for Companies in Sustainability Reporting”, Company of Good Fellowship: Hosted Dialogue and Networking Session with Global Compact Network Singapore, National Volunteer and Philanthropy Centre, Singtel ComCentre, Singapore, June 27, and NTUC Centre, Singapore, November 21, 2017
- Loh L., “Identifying Challenges on Sustainability and Scoping the Outcomes”, Meeting of Interested Parties, Sustainability Consortium of Professionals and Educators (SCOPE), ASEAN CSR Network and NUS Business School, National University of Singapore, November 20, 2017
- Loh L., “Harmonization of Stewardship Codes of Conduct in Asia”, The 2nd Pensions and ESG Forum - The Dynamics in a Changing World, Mandarin Orchard, Singapore, November 16, 2017
- Loh L., “Belt and Road Initiative: Fasten Your Seat Belt, One for the Road”, ACCA Technical and Technology Conference 2017, Carlton Hotel, Singapore, November 9, 2017
- Loh L., “Sustainability Reporting Trends in Asia”, Asia Sustainability Reporting Summit, Novotel Clarke Quay, Singapore, September 19, 2017
- Loh L., “State of Sustainability Practices in Governance”, SID Directors’ Conference, Suntec Singapore Convention and Exhibition Centre, Singapore, September 12, 2017

- Loh L., “Findings on the Singapore Governance and Transparency Index (SGTI) 2017”, Singapore Governance and Transparency Forum, Marina Mandarin, Singapore, August 1, 2017
- Loh L., “Business Venturing Overseas: Why Starbucks Should Offer Chendol Frappuccino in Singapore”, BBA Masterclass, NUS Business School, National University of Singapore, May 6, 2017
- Loh L., “Business Integrity in ASEAN: Ethics and Contexts”, ASEAN CSR Fellowship, NUS Business School, National University of Singapore, January 11, 2017
- Loh L., "Findings of Business Integrity Study in ASEAN", Conference on Corporate Governance and Responsibility: Theory Meets Practice, NUSS Kent Ridge Guild House, Singapore, July 20 - 22, 2016
- Loh L., "Findings of Sustainability Reporting Study in ASEAN", Conference on Corporate Governance and Responsibility: Theory Meets Practice, NUSS Kent Ridge Guild House, Singapore, July 20 - 22, 2016
- Loh L., "Singapore Country Report", ASEAN Corporate Governance Scorecard, Singapore Institute of Directors, Singapore, May 5, 2016
- Loh L., "ASEAN Corporate Governance Scorecard: Singapore Results 2015", Unveiling the Top 100 Singapore Listcos in the ASEAN Corporate Governance Scorecard, Intercontinental Singapore, Singapore, March 31, 2016

Media Commentaries

- Loh L., “Double Continuity: Basis for Singapore-Indonesia Economic Relations” *The Jakarta Post*, June 19, 2024
- Loh L., “What’s Missing in ESG? Economics, Of Course”, *The Straits Times*, May 5, 2024
- Loh L. and Soon S., “Building a Sustainable Digital Economy in Southeast Asia”, *Asian Development Bank Southeast Asia Development Solutions*, January 19, 2024
- Ang H.M. and Loh L., “This Year, Let’s Pack Sustainability Into Smaller Servings,” *The Business Times*, January 9, 2024
- Lee J. and Loh L., “How to Counter the Prevalence of Greenwashing in Singapore”, *TODAY*, December 4, 2023
- Loh L. and Huang M., “Harmonising Financial and Impact Materiality for Corporate Excellence”, *The Business Times*, September 7, 2023
- Loh L. and Huang M., “From Initiatives to Impact: Advancing a New Priority for Businesses in Sustainability”, *The Business Times*, August 3, 2023 (also in *The Straits Times*, August 8, 2023)
- Loh L., Nguyen T.T. and Singh A., “Upholding ESG with Strong Governance: Board Leadership and Regulation as Catalysts”, *The Business Times*, August 3, 2023
- Tan M., Loh L. and Soon S., “How Digital Economy Companies Can Accelerate Southeast Asia's Sustainable Development”, *World Economic Forum*, August 2, 2023
- Loh L. and Soon S., “Building a Sustainable Digital Economy in S-E Asia”, *The Business Times*, June 15, 2023
- Loh L., “Old Habits Die Hard? Why Still Give Out Physical Hongbao and New Notes?” *The Straits Times*, January 4, 2023
- Loh L., Nguyen T.T. and Singh A., “Governance Driving Sustainability: Reaching a Renewed Compact”, *The Business Times*, August 4, 2022
- Loh L. and Quek Q.W., “Maximising Value from Waste”, *The Business Times*, May 6, 2022
- Loh L., “Three Features to Look Out for in the Coming Singapore Budget”, *Yahoo Finance*, January 27, 2022
- Loh L. and Yock Y., “Queuing Up to Change New Notes? Why Not Use Electronic Red Packets”, *Lianhe Zaobao*, January 16, 2022 (in Chinese)

- Loh L. and Yock Y., “Printing Money for Chinese New Year Hongbao is Just Too Costly”, *CNA*, January 11, 2022
- Loh L. and Yock Y., “Time for Better Consumer Safeguards In Singapore Over 'Greenwashing' Products That Are Not Sustainable”, *TODAY*, November 29, 2021
- Loh L. and Yock Y., “Greenwashing: Singapore's Next Frontier of Investor Protection”, *The Business Times*, November 19, 2021
- Loh L., “Integrating Sustainability Into Corporate Governance”, *The Business Times*, September 10, 2021
- Loh L. and Chee Z., “Singapore’s Corporate Governance in the Pandemic Year: Performances and Prospects”, *The Business Times*, August 5, 2021
- Loh L. and Yock Y., “Businesses Need to be Ready for Climate-Change Reporting”, *The Business Times*, July 27, 2021
- Seow C. and Loh L., “How the B Corp Movement is Redefining Success in Business”, *The Business Times*, June 3, 2021
- Loh L., “Gojek and Tokopedia Merger Would Add Fizz to Asia’s Tech Sector”, *Nikkei Asia*, February 26, 2021
- Loh L., “Why the Budget for a Post-Covid Singapore Must be Different”, *The Business Times*, February 4, 2021
- Loh L., “Three Challenges for Singapore’s Coming Turning-Point Budget”, *Yahoo Finance*, February 2, 2021
- Loh L., “2020 Leaves World with Five Lessons about Sustainability”, *South China Morning Post*, December 29, 2020
- Loh L., “Singapore's New Growth Strategy for Tomorrow Involves Luring 500 Global Tech Leaders Today”, *CNA*, November 16, 2020
- Loh L., “Robinsons’ Closure is a Wakeup Call for Singapore’s Retail Industry”, *Yahoo Finance*, November 7, 2020
- Loh L., “Corporate Governance Steady in Pandemic Times: Refocusing on Risks and Sustainability”, *The Business Times*, August 5, 2020
- Loh L., “Singapore’s Upcoming General Election — What’s at Stake for Business?” *Yahoo Finance*, June 29, 2020
- Loh L., “The Biggest Restructuring Exercise Facing Singapore Businesses Has Just Begun”, *CNA*, May 25, 2020
- Loh L., “Singapore Has a New Deal. We Call it the Resilience Budget”, *CNA*, March 28, 2020
- Loh L., “Beyond Just a Budget, Let's Look at the Strategic Underpinnings”, *The Business Times*, February 20, 2020
- Loh L., “The Final Jigsaw Piece in Fight Against Climate Change”, *South China Morning Post*, February 17, 2020
- Loh L., “Building the Business Case to Fight Climate Change”, *The Business Times*, November 21, 2019
- Loh L., “A Primer for Corporate Leaders in the Age of Reporting and Standards”, *The Business Times*, October 7, 2019
- Loh L., “SGTI 2019: Progress Made Thus Far Commendable”, *The Business Times*, August 8, 2019
- Loh L., “Game of Unicorns – As More Seek IPOs, is This Tech Bubble About to Burst?” *CNA*, May 10, 2019
- Loh L., “Is Huawei’s Rise Due to Its Corporate Governance Style?” *The Business Times*, March 12, 2019
- Loh L., “The Budget Speech is Really an Investment Speech”, *The Straits Times*, February 21, 2019
- Loh L., “Beyond 'Crowdfunds' and 'Cryptos', the New Savviness is Caveat”, *The Sunday Times*, November 11, 2018

- Loh L., “A Governance Code for the Future Economy”, *The Business Times*, September 7, 2018
- Loh L., “Corporate Governance Reforms Ring Empty If Compliance is Not Enforced”, *TODAY*, August 16, 2018
- Loh L., “Progress in Corporate Governance, But Challenges Lie Ahead”, *The Business Times*, August 7, 2018
- Loh L., “Board Gender Diversity and Business Performance: Understanding and Completing the Narrative”, *The Business Times*, July 2, 2018
- Loh L., “How to Get More Women on Asia’s Boards? Go Beyond Number Counting”, *Forbes*, June 19, 2018
- Loh L., “How to Navigate Ethical Issues of AI and Data”, *TODAY*, June 18, 2018
- Loh L., “Razer Chose to List in Hong Kong. Has Singapore Lost Its Competitiveness?” *Channel NewsAsia*, May 15, 2018
- Loh L., “Health Insurers Ought to Pay a Price for IP Rider Debacle”, *TODAY*, March 18, 2018
- Loh L., “3 Fabled Tests for a Better Code of Corporate Governance”, *The Business Times*, February 12, 2018
- Loh L., “Keppel O&M Corruption Case a Black Eye for Singapore Inc”, *TODAY*, December 27, 2017
- Loh L., “Money That Burns: Cryptocurrency is Wasting Energy”, *The Straits Times*, December 22, 2017
- Loh L., “Recovering From A Scandal: Three Key Factors In Getting A Company Back On Track”, *Forbes*, December 13, 2017
- Loh L., “A Lesson from MRT Incidents – Communicate Well to Restore Confidence”, *TODAY*, November 23, 2017
- Loh L., “The Benefits and Pitfalls of SMRT’s Amnesty Offer”, *TODAY*, November 11, 2017
- Loh L., “What’s the Big Deal about Sustainability?” *The Business Times*, September 12, 2017
- Loh L., “Disclosures on Risk Management 'Strong'”, *The Business Times*, August 3, 2017
- Loh L., “Bottom-Up Governance is the Way to Go to Fight Climate Change”, *The Business Times*, June 13, 2017
- Loh L., “Can Singapore be an Asian Hub for Green Finance?” *The Straits Times*, April 25, 2017
- Loh L., “Brexit: Time to Rethink One Man, One Vote?” *The Straits Times*, June 28, 2016
- Loh L., “For Whom Shall Boards Govern?” *The Business Times*, April 4, 2016
- Loh L., “Total Systems Approach Needed to Push Sustainability Reporting”, *The Business Times*, March 31, 2016
- Loh L., “Beyond CSR: A New Wave of Corporate Reports”, *Ethical Boardroom*, March 25, 2016

Panel Moderations

- “Tomorrow’s Value Creation: Trends, Experiments and Toolkits”, Future of Capitalism, IESE Business School and Shizenkan University, April 9, 2024
- “Integrated Value-Based Management”, Future of Capitalism, IESE Business School and Shizenkan University, April 18, 2023
- “The Future of Work for Accountants – Sustainability, Technology, Work Redesign”, ACCA Annual Virtual Conference 2022, April 20, 2022
- “Green FinTech in Asia: Harness the Potential of FinTech for Green Finance in Asia”, Public Forum Series, Asian Institute of Digital Finance, June 25, 2021
- “Sustainability Reporting Review 2021”, Singapore Exchange and Centre for Governance and Sustainability, NUS Business School, May 19, 2021
- “Shaping the Future of Sustainable Finance: Green Finance Innovations and Governance”, ACCA Virtual Conference 2021, May 18, 2021
- “Scientific Significance or Commercial Impact: University Researcher Motivation, Technology Commercialization Outcome and Implications for University Governance”, Centre for

Governance, Institutions and Organisations, NUS Business School and The Entrepreneurship Research Center on G20 Economies, Tsinghua University, December 15, 2020

- “Stakeholder Capitalism in the New Economy”, Centre for Governance, Institutions and Organisations, NUS Business School, February 12, 2020
- “Sustainability Reporting by Companies Listed in Singapore Exchange”, Lee Kuan Yew School of Public Policy, NUS, 18 November 18, 2019
- “Climate Change and Sustainable Development Goals: Challenges and Opportunities for Businesses”, 6th City Developments Limited and Hong Leong Group Sustainability Forum, Republic Plaza, Singapore, November 15, 2019
- “The CFO/Finance Function as Corporate Defender”, ACCA Ethics Film Festival, Suntec City, Singapore, October 22, 2019
- “Global Trade Tensions, How They’ve Led to the Trade War and Where do We Go From Here?” NUS-Hinrich Foundation Seminar, NUS Business School, Singapore, September 17, 2019
- “Stewardship and Sustainability”, Hot Topics for Global Boards, Singapore Exchange, Board Leadership Society (Denmark), Board Academy (Germany), EY, Human Capital Leadership Institute, Centre for Governance, Institutions and Organisations, NUS Business School, January 11, 2019
- “CGIO Masterclass Series – Governance in an Era of Trade War”, Shaw Foundation Alumni House, National University of Singapore, October 26, 2018
- “Advocating Business Ethics in a Globalised Digital World”, ACCA Ethics Film Festival, Suntec City, Singapore, October 19, 2018
- “Enhancing Business Integrity and Anti-Corruption for Inclusive and Sustainable ASEAN”, ASEAN Responsible Business Forum, Concorde Hotel, August 27, 2018
- “Cultural Norms and Governance Code in Explaining Organizational Performance”, Conference on Culture and Governance in an Era of Turbulent Change, Centre for Business of Culture, Nanyang Business School and Centre for Governance, Institutions and Organisations, NUS Business School, Carlton Hotel, July 11, 2018
- “Sustainable Financial Markets in Singapore: Emerging Traction and Future Trends”, Singapore Exchange Conference on Sustainability – Connecting Investors and Companies, Singapore Exchange, February 27, 2018
- “CGIO Masterclass Series-Family Business Forum”, NUS Business School, National University of Singapore, October 20, 2017
- “Accountability: Lessons to be Learned in the Wake of the Financial Crisis”, ACCA Ethics Film Festival, Suntec City, Singapore, October 12, 2017
- “Sustainability, Stewardship and Governance for a Better World”, Global Compact Network Singapore Summit, Suntec Singapore Convention and Exhibition Centre, Singapore, August 30, 2017
- “Enhancing a Culture of Integrity in Business: Enforcing Ethical Business Regulations”, Regional Business Integrity Conference, Amara Hotel, Singapore, March 6, 2017

Media Coverages and Mentions

- Regular commentator on governance, sustainability and strategy for global media such as Associated Press, Agence France-Presse, BBC, Bloomberg, China Central Television, China Daily, China Global Television Network, CNBC, CNN, Deal Street Asia, Eco-Business, Economist, Financial Times, Forbes, The Jakarta Post, NetEase, Nikkei Asia, People’s Daily, South China Morning Post, Tech in Asia, The Washington Post, Xinhua, Yahoo Finance as well as Singapore media such as Berita Harian, CNA, Lianhe Zaobao, Singapore Business Review, The Business Times, The Edge Singapore, The New Paper, The Straits Times and TODAY
- Achieved media coverages and mentions for CGS that averaged 558 per year over the past 5 years from 2019 to 2023, including many front-page headlines