# Simone Santamaria

NUS Business School, 15 Kent Ridge Drive, Singapore 119245 <u>bizsim@nus.edu.sg</u>

# **Academic Appointment**

Assistant Professor (2019- Present) | **National University of Singapore, NUS Business School**, Department of Strategy and Policy

### **Education**

Bocconi University (Italy) Ph.D. in Business Administration and Management  Committee: Alfonso Gambardella (Chair), Andrea Fosfuri, Mario Amore	2018
Boston University (U.S.) Visiting Research Scholar	2016
Bocconi University (Italy) MSc. in Economics and Management of Innovation and Technology Graduated Magna cum Laude	2013
ETH Zürich (Switzerland) Exchange student	2012
Bocconi University (Italy) BSc. in Economics and Social Sciences	2012

#### **Research Interests**

Entrepreneurship, Competitive Strategy, Formal Theory

# **Publications**

- Santamaria, S., Abolfathi, N., & Mahmood, I. P. (2023). Demand pull versus resource push training approaches to entrepreneurship: A field experiment. *Strategic Management Journal*, <a href="https://doi.org/10.1002/smj.3560">https://doi.org/10.1002/smj.3560</a>
  - o Best Paper Award, wISE Scholarship in Oceania, (2023)
- Hietaniemi, L., Santamaria, S., Kacperczyk, A., & Peltonen, J. (2023). Human resource redeployability and entrepreneurial hiring strategy. *Strategic Management Journal*, <a href="https://doi.org/10.1002/smj.3547">https://doi.org/10.1002/smj.3547</a>
- Abolfathi, N., Fosfuri, A., & Santamaria, S. (2022). Out of the Trap: Conversion Funnel Business Model, Customer Switching Costs, and Industry Profitability. *Strategic Management Journal*, 1–25. <a href="https://doi.org/10.1002/smj.3388">https://doi.org/10.1002/smj.3388</a>
  - o Best Paper Prize Honorable Mention, SMS Annual Conference (2021)
- Santamaria, S. (2021). Portfolio Entrepreneurs' Behavior and Performance: A Resource Redeployment Perspective. *Management Science*. 68(1):333-354. https://doi.org/10.1287/mnsc.2020.3929

- Abolfathi, N., Santamaria, S., & Williams, C. (2021). How Does Firm Scope Depend on Customer Switching Costs? Evidence from Mobile Telecommunications Markets. *Management Science*. 68(1): 316–332. doi.org/10.1287/mnsc.2020.3913
  - Glueck Best Paper Award, Strategic Management Division, AOM Annual Conference (2020)
- Abolfathi, N., & Santamaria, S. (2020). Dating Disruption-How Tinder Gamified an Industry. *MIT Sloan Management Review*, 61(3), 7-11.

# **Selected Working Papers**

• Knowledge Complementarity between Seed Investors and Startup Founders: Lessons from Accelerators. (with Breschi, S.) – Revise & Resubmit at Organization Science, 2<sup>nd</sup> round

# **Selected Conference Papers and Presentations**

- Demand pull versus Resource push Approaches to Entrepreneurship: A Field Experiment.
  - WISE Conference in Oceania, Sydney, Australia (2023)
  - DRUID, Lisbon, Portugal (2023)
  - The Barcelona School of Economics Summer Forum, Barcelona, Spain (2023)
  - AOM Annual Meeting, Seattle, USA (2022)
  - SMS Special Conference, Milan, Italy (2022)
- Out of the Trap: Customer Switching Costs, Funnel Business Model, and Industry Profitability.
  - Virtual SMS Annual Conference (2021)
- How Does Firm Scope Depend on Customer Switching Costs? Evidence from Mobile Telecommunications Markets.
  - Virtual AOM Annual Meeting (2020)
  - SMS Special Conference, Frankfurt, Germany (2019)
- Portfolio Entrepreneurs' Behavior and Performance: An Intertemporal Economies of Scope Perspective
  - Academy of Management Annual Meeting, Atlanta, USA (2017)
  - Strategy, Entrepreneurship, and Innovation (SEI) Doctoral Consortium, ETH Zürich, Switzerland
     (2016)
  - Strategic Management Society Annual Conference, Berlin, Germany (2016)

# Selected Grants, Awards, and Scholarships

- Best Strategy Paper, WISE Conference in Oceania | Strategic Management Division of Academy of Management (2023)
- Best Paper Prize Honorable Mention, Strategic Management Society Annual Conference (2021)
- Glueck Best Paper Award | Strategic Management Division of Academy of Management (2020)
- NUS Startup Grant | National University of Singapore (2019-2024)
- Research Grant, Final year of Ph.D. | Bocconi University (2018)
- Research grant for the project "The Digital Transformation Challenge of Leading Companies"
   | Silvio Tronchetti Provera Foundation and Pirelli (2018)
- Ph.D. Full Fellowship Bocconi University (2013-18)

# **Selected Workshops and Doctoral Consortia**

• Consortium on Competitiveness and Cooperation (CCC) 25<sup>th</sup> Annual Conference for

- Doctoral Student Research, University of California, Berkeley, USA (2018)
- Entrepreneurship Doctoral Consortium, Academy of Management Annual Meeting, Atlanta, USA (2017)
- Formal Models in strategy Workshop, HEC Paris, France (2017)
- Strategy, Entrepreneurship & Innovation (SEI) Doctoral Consortium, ETH Zurich, Switzerland (2016)
- National Bureau of Economic Research (NBER) Entrepreneurship Bootcamp, Boston, USA (2016)

# **Teaching Interests**

Strategic Management, Entrepreneurship, Data Analysis for Business

# **Teaching Experience**

#### Instructor

- NUS Business School
  - Strategic Management (BSc course, Fall 2019/2020/2021/2022)
     Instructor Score 2022: 4.60 out of 5.00, (Department average: 4.20)
     Instructor Score 2021: 4.40 out of 5.00, (Department average: 4.20)
     Instructor Score 2020: 4.50 out of 5.00, (Department average: 4.20)

Instructor Score 2020: **4.50 out of 5.00**, (Department average: 4.20) Instructor Score 2019: **4.30 out of 5.00**, (Department average: 4.20)

- PhD seminars on Innovation Management (PhD course, Fall 2021)
   Instructor Score 2021: 4.80 out of 5.00. (Department average: 4.20)
- Bocconi University
  - Innovation Management (MSc course, Spring 2018)

Instructor Score: 8 out of 10

Empirical Methods (MSc course, Fall 2017)

Instructor Score: 10 out of 10

# Service

# Reviewer

Strategic Management Journal (since 2016), Management Science (since 2020), Industrial and Corporate Change (since 2020), Strategic Organization (since 2022), Strategic Management Society (since 2016), Academy of Management Annual Meeting (since 2016)

# • Student Supervisor

Supervised 1 Internship | NUS (2020-21)

Supervised 1 MSc thesis | NUS (2020-21)

Supervised 5 BSc field service projects | NUS (2019-22)

Supervised 3 BSc independent study modules | NUS (2019-22)

Supervised 4 MSc theses | Bocconi University (2017-18)

#### **Recent Media Mentions**

Huang, V., & Johnson, C. (2021, February 8). Generation Robinhood: How the trading app conditioned its inexperienced users to obsessively play the market. Business Insider. www.businessinsider.com/how-robinhood-conditioned-generation-trade-obsessive-investing-reddit-gamestop-wallstreetbets-2021-2

- Covering "Submarket Expansion and Customer Adoption Barriers: Explaining Leadership Change in the Mobile Dating App Industry."
- Abolfathi, N. (2021, May 19). Super apps offer new take on old question. *South China Morning Post*. Page B3.
  - Commentary on "How Does Firm Scope Depend on Customer Switching Costs?"

# **Skills**

- Languages: Italian (native), English (fluent), Spanish (basic)
- Statistical software: Stata (advanced), Python (basic)

# References

#### Alfonso Gambardella

Professor of Management Department of Management and Technology Bocconi University alfonso.gambardella@unibocconi.it

# Andrea Fosfuri

Professor of Management Department of Management and Technology Bocconi University andrea.fosfuri@unibocconi.it

#### **Mario Amore**

Associate Professor of Management Department of Management and Technology Bocconi University mario.amore@unibocconi.it

# Timothy B. Folta

Professor of Management Department of Management University of Connecticut School of Business timothy.folta@uconn.edu